

AGENDA

Meeting: Joint Overview & Scrutiny Select Committee Meeting

Place: The Lansdown Hall, Trowbridge Civic Centre, Trowbridge,

Wiltshire, BA14 8AH

Date: Thursday 9 February 2012

Time: <u>10.30 am</u>

Please direct any enquiries on this Agenda to Sharon Smith of Democratic Services, County Hall, Bythesea Road, Trowbridge, direct line (01225) 718378 or email sharonl.smith@wiltshire.gov.uk

Press enquiries to Communications on direct lines (01225)713114/713115.

This Agenda and all the documents referred to within it are available on the Council's website at www.wiltshire.gov.uk

Overview & Scrutiny Organisation & Resources Select Committee

Membership:

Cllr Nigel Carter

Cllr Tony Deane (Vice Chairman)

Cllr Christopher Devine

Cllr Peter Doyle

Cllr Nick Fogg

Cllr Charles Howard

Cllr Jacqui Lay

Cllr Mark Packard

Cllr Bill Roberts

Cllr Ricky Rogers

Cllr Judy Rooke

Cllr Jonathon Seed

Environment Select Committee

Membership:

Cllr Chuck Berry

Cllr Rosemary Brown

Cllr Nigel Carter (Chairman)

Cllr Christopher Cochrane

Cllr Peter Doyle

Cllr Jose Green

Cllr Alan Hill (Vice Chairman)

Cllr Chris Humphries

Cllr Tom James MBE

Cllr Howard Marshall

Cllr Ian McLennan

Cllr Stephen Oldrieve

Cllr Leo Randall

Children's Services Select Committee

Membership:

Cllr Christine Crisp Cllr Paul Darby Cllr Andrew Davis Cllr Peter Davis

Clir Mary Douglas

Cllr Peter Fuller Cllr Mark Griffiths Cllr Russell Hawker

Cllr Jon Hubbard

Cllr Jacqui Lay (Vice Chairman)

Cllr Bill Moss Cllr Helen Osborn

Cllr Carole Soden (Chairman)

Non-Elected Voting Members:

Alice Kemp Neil Owen Rosheen Ryan Dr Mike Thompson

Non-Elected Non-Voting Members:

Di Dale Chris Dark Judith Finney John Hawkins Chris King

Health & Adult Social Care Committee

Membership:

Cllr Desna Allen

Cllr Chuck Berry

Cllr Jane Burton (Vice Chairman)

Cllr Chris Caswill
Cllr Christine Crisp

Cllr Peter Davis

Cllr Mike Hewitt (Chairman)

Cllr Peter Hutton

Cllr Tom James MBE

Cllr Jeff Osborn Cllr Nina Phillips

Cllr Pip Ridout

Cllr William Roberts

Stakeholders:

<u>Wiltshire Involvement Network:</u> Phil Matthews (Chairman – WIN)

Wiltshire & Swindon User's Network:

Linda Griffiths/Dorothy Roberts

Advisor on Social Inclusion for Older

People

Brian Warwick

AGENDA

1. Election of Chairman for the Meeting

2. Apologies and Membership

3. **Public Participation**

The Council welcomes contributions from members of the public.

Statements

If you would like to make a statement at this meeting on any item on this agenda, please register to do so at least 10 minutes prior to the meeting. Up to 3 speakers are permitted to speak for up to 3 minutes each on any agenda item. Please contact the officer named above for any further clarification.

Questions

To receive any questions from members of the public or members of the Council received in accordance with the constitution. Those wishing to ask questions are required to give notice of any such questions in writing to the officer named above no later than **5pm** on **Thursday 2 February 2012**. Please contact the officer named on the first page of this agenda for further advice. Questions may be asked without notice if the Chairman decides that the matter is urgent.

Details of any questions received will be circulated to Committee members prior to the meeting and made available at the meeting and on the Council's website.

4. Explanation of Proceedings (Pages 1 - 2)

A report explaining the background, purpose and proceedings of this meeting is attached.

5. Wiltshire Council's Business and Financial Plan Update 2012/13 (Pages 3 - 40)

A report is attached from the Director of Finance on the Council's Business and Financial Plan for 2012/13. The report includes a <u>link</u> to Appendix 1 (draft Financial Plan 2012/13).

Hard copies of the report and Financial Plan will be circulated to all members who are asked to retain their copies which will be required for both Cabinet on 15 February and Full Council on 28 February respectively.

The debate will follow the structure of the Financial Plan. The Director of Finance will explain how the budget was compiled and respond to questions on technical

aspects of the budget report and budget setting process.

The Leader of the Council will introduce the overall draft budget for 2012/13 and respond to questions on the context and rationale

The Director of Finance will provide an update on progress against the Business Plan and the context of the Financial Plan update

The Chairman of the joint meeting will invite questions and comments on the Financial Plan. This will be done section by section:

- 2012/13 plans to reprioritise our spending (savings)
- Investment Revenue & Capital
- Fees and Charges
- Schools
- Housing Revenue Account
- Capital Programme

WILTSHIRE COUNCIL

JOINT OVERVIEW & SCRUTINY SELECT COMMITTEE

9 FEBRUARY 2012

BUDGET SCRUTINY - EXPLANATION OF PROCEEDINGS

Purpose of the Report

1. To clarify the purpose of the meeting and how it will run.

Background

- 2. The meeting provides an opportunity for non-executive councillors to question the Leader and Cabinet on the draft budget before it is put to the full council.
- 3. Rather than create a burdensome and bureaucratic model for the coming together of the four scrutiny select committees, the committees are meeting jointly to consider the draft budget. The first item of business will be for councillors to elect a Chairman for the meeting.
- 4. The intended outcome of the meeting is to submit a summary of the views expressed and for these to be considered by Cabinet on 15 February and taken into account by Council on 28 February 2012 when the 2012/2013 budget is agreed.

Evidence and Informed Discussion

- Councillors will be familiar with the need for any discussion, conclusions and recommendations arising from a scrutiny exercise to be informed and evidence based.
- 6. Consequently, if any councillor wishes to make a proposal on the content of the draft budget, s/he should be able to demonstrate credible evidence for the proposal. The case for a proposal will need to be strong enough to convince the joint meeting to support such a recommendation, and to stand up to challenge at the Council meeting on 28 February.
- 7. Councillors will also be familiar with the need to focus their questions on strategic and policy matters when considering the budget. Any "political" comments are best left for full Council.

Roles and Responsibilities

- 8. The Director of Finance will be invited to explain the technical aspects of the budget report and the budget setting process.
- 9. The Leader of the Council will then be invited to introduce the draft budget and to provide the context and rationale for the proposals. Although Cabinet has not yet met to approve the budget, the Leader has confirmed that she and her Cabinet colleagues are in full support of the proposals in the report.

- 10. Councillors will then be given the opportunity to question the Leader based on the evidence presented. She can be supported in answering questions by the Deputy Leader / or Corporate Directors.
- 11. Councillors will then be given the opportunity to question the respective Cabinet members on the evidence presented. He/she can be supported in answering questions by the relevant portfolio holder(s) and / or Corporate / Service Director.

Budget Material

12. The budget report and appended Financial Plan have been circulated to all Councillors in preparation for the setting of the 2012/2013 budget. Councillors are asked to bring their copy with them to the joint meeting.

Order of Debate & Procedure

- 13. The meeting will be based on the normal rules of procedure and debate as set out in the Council's Constitution.
- 14. The meeting has been structured on the basis of the Financial Plan:
 - (1) the Director of Finance will explain how the budget was compiled and respond to questions on technical aspects of the budget report and budget setting process
 - (2) the Leader of the Council will introduce the overall draft budget for 2012/13 and respond to questions on the context and rationale
 - (3) the Director of Finance will provide an update on progress against the Business Plan and the context of the Financial Plan update
 - (4) the Chairman of the joint committee will invite questions and comments from councillors on the Financial Plan 2012-13: this will be done section by section
 - (5) the Chairman of the joint meeting will summarise the main points, and close the meeting

Conclusion

15. A summary of the comments made at this meeting will be submitted to Council for it to consider on 28 February as part of the budget setting debate, and will be made available to Cabinet on 15 February when it determines its budget recommendation.

Paul Kelly Scrutiny Manager (and Designated Scrutiny Officer)

Report Author: Alissa Davies, National Management Trainee Officer, 01225 713380

Agenda Item 5

WILTSHIRE COUNCIL

Joint Overview and Scrutiny Committee - 9th February 2012

Cabinet - 15th February 2012

Council - 28th February 2012

Subject: Wiltshire Council's Business and Financial Plan Update 2012/13

Cabinet Members: Councillor Jane Scott, OBE - Leader of the Council

Councillor John Brady - Cabinet Member for Finance,

Performance and Risk

Key Decision: Yes

EXECUTIVE SUMMARY

This is officers' covering report, providing on assessment of Cabinet's draft proposals to Council to set a budget for 2012/13 and the impact on Council Tax, rents, fees and charges, the capital programme, school as well as reserves.

Joint Overview and Scrutiny is asked to appraise and scrutinise the proposals and plan, as well as officers' conclusions, and feedback comments to Cabinet for consideration as appropriate.

Cabinet is asked to consider the findings from the Joint Overview and Scrutiny Committee, as well as findings from public consultation and recommend approval of the plan and consequences flowing from it to the Council.

Council is asked to debate and approve the budget, Council Tax, rents fees and charges, capital programme and reserves.

PROPOSALS

Joint Overview and Scrutiny Committee

It is proposed that the Committee scrutinise the proposals appended to this report as put forward by the Leader and make any comment or recommendation for Cabinet to consider on 15th February before it recommends the plan to Council.

PROPOSALS, continued

Cabinet

It is proposed that Cabinet, subject to consideration of comments and recommendations arising from the Director of Finance and Corporate Directors' statements, Scrutiny and public consultations, makes the following recommendations to Council on 28th February 2012.

- a. To endorse the update of the 2012-15 Business and Financial Plan.
- b. To recommend to Council, for approval, that the savings and investment proposals summarised at Sections 9 and 7 respectively of this report and Sections 4 and 5 of Cabinet's proposed Financial Plan at Appendix 1 of this report, provides a net revenue budget for 2012/13 of £326.655 million.
- c. To recommend to Council to:
 - i. Freeze Wiltshire Council's element of the Band D council tax for 2012/13 £1,222.43, as calculated in accordance with statute, as set out in Section 10 of this report.
 - ii. Set the Council's total net expenditure budget for 2012/13 at £326.655 million.
 - iii. Adopt the changes introduced by Government and move from the current subsidy funding system to one of self-financing when local authorities take on responsibility for the current debt & repayment;
 - iv. Set a 6.4% increase for dwelling rents in accordance with rent restructuring;
 - v. Set the HRA Budget for 2012/13 (original) as set out at Appendix F of Cabinet's proposed Financial Plan at Appendix 1 of this report;
 - vi. That all other rent or service charges related to the HRA be frozen at 2011/12 levels.
 - vii. The Capital programme proposed at Appendix E of Cabinet's proposed Financial Plan, attached to this report at Appendix 1.
 - viii. Set the changes in fees and charges set out in detail at Section 6 of Cabinet's proposed Financial Plan at Appendix 1 of this report.

Reasons for Proposal

The Cabinet, following Scrutiny and consultation, needs to note recommendations to Council to enable it to:

- set its revenue, capital, housing revenue accounts, fees and charges, levels
 of reserves and resultant Council Tax for 2012/13 to then issue Council Tax
 and rent bills.
- Provide the Council with a strong business and financial plan for sustainable delivery for the remaining 3 years of those plans.

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WILTSHIRE COUNCIL

Joint Overview and Scrutiny Committee – 9th February 2012

Cabinet - 15th February 2012

Council – 28th February 2012

Subject: Wiltshire Council's Business and Financial Plan Update 2012/13

Cabinet Members: Councillor Jane Scott, OBE - Leader of the Council

Councillor John Brady - Cabinet Member for Finance,

Performance and Risk

Key Decision: Yes

1. Purpose of Report

- 1.1. This is officers' covering report, providing an assessment of Cabinet's draft proposals to Council to set a budget for 2012/13 and the impact on Council Tax, rents, fees and charges, the capital programme, school as well as reserves.
- 1.2 Joint Overview and Scrutiny is asked to appraise and scrutinise the proposals and plan, as well as officers' conclusions, and feedback comments to Cabinet for consideration as appropriate.
- 1.3 Cabinet is asked to consider the findings from the Joint Overview and Scrutiny Committee, as well as findings from public consultation and recommend approval of the plan and consequences flowing from it to the Council.
- 1.4 Council is asked to debate and approve the budget, Council Tax, rents fees and charges, capital programme and reserves.

2. Background

2.1 In February 2011 Wiltshire Council approved a four year Business and Financial Plans, (the Plans). The Council is obliged by legislation to set a balanced budget and resultant Council Tax, plus related fees and charges. As a result, Members and officers have been updating the Plans to present to Council an updated Financial Plan in order to set its element of the 2012/13 Council Tax.

- 2.2 Last year the Council faced a continued increase in demand for services to the most vulnerable, as well as inflationary pressures and changes in Government policy and funding. The Council has worked hard to deliver the first year performance savings and investment proposals of its Plans. Latest projections identify a balanced budget for 2011/12.
- 2.3 The national and local changes have been appraised against the original Business and Financial Plans, and whilst no changes are proposed to the Business Plan changes arising from these are included for the Financial Plan.
- 2.4 Cabinet has assessed all changes and feedback from ongoing public engagement and, attached to this report at Appendix 1, has issued an update to the Business and Financial Plan. This report is an officer assessment to inform members in their decision making process of the adequacy and ability to deliver the proposals made by Cabinet, and the resultant impact on the on the Council's financial standing. This report therefore considers:
 - a) The current financial position of the Council for 2011/12 Section 3
 - b) Changes to the financial plan assumption reported to Council last year Section 4
 - c) The feedback from public consultation Section 5
 - d) The level of government funding available for 2012/13 Section 6
 - e) The level of investment required for 2012/13 Section 7
 - f) The consequences of charges, capital, housing and schools proposals Section 8
 - g) The level of savings required Section 9
 - h) The resultant Council Tax calculation Section 10
 - i) An assessment of reserves Section 11 and Appendix 2
 - i) The impact on 2013-15 and future years Section 12
 - k) Consideration of other factors and professional advice Sections 13-18

3. 2011/12 Forecast Outturns

- 3.1 The Council has received regular updates on its revenue, capital, schools and housing budgets. The timing and level of transparency of these reports has significantly improved throughout the year. The latest forecast at Period 9 (December 2011) as set out in Cabinet 15th February agenda, reports a projected potential overspend of £0.3m. Management action and Member decisions throughout the year have been taken to deliver a year-end balanced budget.
- 3.2 As a result of action it is forecast that the 2011/12 revised revenue budget of £329.847m will be balanced and that there will be no need to draw further on resources.
- 3.3 Budget monitoring of the capital, housing and schools budgets also show they are on target and forecast to be balanced on the related reserves above planned in those areas.

4. Changes to the 2012-15 Financial Plan

- 4.1 When Council approved the 2012-15 Business and Financial Plan in February 2011 it set out detailed budget for 2011/12, which as noted in Section 3 is on track to be delivered. The following three years were projects based upon certain assumptions and plans. This report focuses on 2012/13 and the detailed proposals, in line with the priorities flowing from the Business Plan, (note Section 12 of this report assesses 2013-15).
- 4.2 The update to the Business and Financial Plan proposed by Cabinet and issued on1st February 2012 is attached at Appendix 1 to this report. This identifies that Cabinet do not propose to change the goals and objectives of the Business Plan. However, it does recognise that changes are required to the Financial Plan, largely arising from external factors such as increased demand and inflation. Section 3.6 of the Cabinet's proposed update, at Appendix 1 of this report, identifies the specific changes to the Financial Plan and the reasons for that. This has been assessed and is endorsed as necessary to reflect the ability to deliver a budget in 2012/13.

5. Public Consultation

- 5.1 Public consultation has been carried out in a number of ways:
 - Specific consultation as part of Cabinet decision making process throughout the year, such as denominational transport savings;
 - Household surveys; and
 - Public forums.
- 5.2 This Household Survey report findings are based on an overall survey return of 6,610. These came from the following sources:

People's Voice panellists - 22.9% or 1,511
Postal and hard copy returns - 60.1% or 3,975
Email/online returns - 17% or 1,124

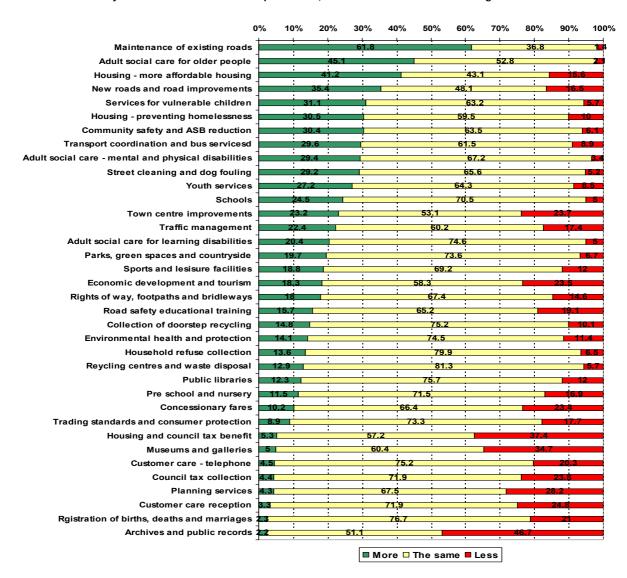
The Public Forums were attended by 75 people over four nights in Trowbridge, Devizes, Chippenham and Salisbury. The findings from the later two consultations were:

	Household Survey	Public Forums
Top 3 areas to invest monies	 Maintenance of existing roads (61.8% spend more) Adult social care services for older people (45.1% spend more) Housing – more affordable housing (41.2% spend more) 	 Funding for local projects (24%) Invest more in pothole repair and road maintenance (18.5%) More rural bus services (16.8%)
Top 3 areas to take money from	 Archives or public records (46.7% spend less) Housing and council tax benefits (37.4% spend less) Museums and galleries (34.7% spend less) 	 Reduce streetlighting (27.2%) Increase the cost of adult swimming by £1 a visit (17%) Close public toilets (16.1%)

- 5.3 At this stage the findings from the public consultation need further consideration, although they do highlight some consistency with the household survey around highways maintenance. They are likely to influence future years budgets, although a proposal has been brought forward for 2012/13 to go further in more strategic reduction in streetlighting following this and trials in 2011, and save £0.5m.
- 5.4 To date in response to the total consultation received, investment as set out at Section 5 of Cabinet's proposals additional money has been put into these priority areas:
 - **maintenance of roads** £18.7m in the capital programme, compared with £18.1m in 2011/12 (after accounting for last year's one off £3m grant);
 - older people and adult social care £9.668m is now proposed to be invested in 2012/13 compared to the original plan last February for the same period of £4.421m; and
 - housing an additional £5-7m each year will be spent on social housing, and £53m more on affordable in 2012/13 due to changes to funding of the Housing Revenue Account, and a recent successful Private Finance Initiative bid respectively, as set out at Section 8 of the Cabinet's proposals.

- 5.5 Savings are also proposed to be found from efficiencies within Benefit processing (£0.280m) and grant to support transitional reduction in rate relief will no longer be awarded to Museums' & galleries (c£0.050m).
- 5.6 The overall findings were as follows:

Do you think the council should spend more, the same or less on the following services?



5.7 Other consultations are ongoing with Trade Unions, local businesses and with staff as appropriate to restructure proposals. More detailed feedback will be given verbally at Joint Overview and Scrutiny and in writing to Cabinet.

6. Level of Funding

- 6.1 The Council's government funding is from two sources:-
 - Government grant
 - Core grants

6.2 Section 10 of this report notes the level of Council Tax, and Section 8 assesses the assumptions on fees and charges plus the funding for capital, housing and schools.

• Government Grant

- 6.3 In 2010, the Government simplified the funding for local authorities to one main grant the formula grant, and 9 separate core grants. The provisional 2012/13 financial settlement for the formula grant was issued in January 2011. This provisional settlement was re-issued in December 2011 with no changes to Wiltshire and a final announcement is expected 8th February 2012. The assumption is that there will be no changes to the Council's formula grant; consequently we have assumed a formula grant for 2012/13 of £92.732m. That is a reduction from 2011/12 of £11.460m.
- 6.4 In addition the Government have confirmed a one off grant, on top of the recurring grant of 2011/12, to enable a further Council Tax freeze in 2012/13. We have assumed this will be in line with 2011/12 allocation at £5.479m. That gives a net reduction in formulae grant thus of £5.981m

Core Grants

6.5 Wiltshire has been notified that the Council will be in receipt of £38.033m of core grants in 2012/13. That is an additional £5.734m on the amount received in 2011/12 (£32.299m):

	£m
New Homes Bonus	(4.586)
Early Intervention Grant	(16.078)
Learning Disability Grant	(8.423)
NHS Funding for social	
care	(4.651)
Benefit Admin	(2.572)
Local Support Services	(1.723)
Total	(38.033)

6.6 The Core grants are shown in Appendix B of Cabinet's proposals, attached to this report at Appendix 1, within the calculation of the net expenditure and have thus been adjusted for in the calculation arriving to the net expenditure requirement before savings of £359.289m. The total government grant thus separately identified in the Financial Plan at Appendix A of Cabinet's proposals in calculating the Wiltshire's Council Tax is only the formula grant plus the Council Tax freeze grant. The remaining element is above the line in Appendix B to offset gross expenditure it relates to such as early years.

7. Level of investment

7.1 Cabinet's proposals set out at Section 5 and Appendix A (see Appendix 1 of this report for Cabinet's proposals), identifies the following levels of investment:

2012/13	Original Plan £m	Proposals £m	Difference £m
Investing in our communities and priority services	5.138	5.424	0.286
Protecting vulnerable people	5.071	13.795	8.724
Funding inflation and cost pressures	14.454	10.223	-4.231
Total	24.663	29.442	4.779

- 7.2 The key differences between the original and revised Financial Plans are:
 - Protecting Vulnerable £5.274m more due to higher than forecast demand for older people and adult care services arising from local and national changes; plus £3.477m due to an additional £1.5m core grant for Early Intervention targeted at more preventative work and an increased demand in care.
 - Funding inflation we had assumed that inflation would be lower in 2011/12 and only applied low levels of increases totalling £2.277m. Due diligence has identified that inflationary pressures from contracts and consumption of oil and utilities are in excess of previous assumptions and have added £4.862m of additional costs. However, this has been offset by better profiling of capital that has reduced the expected cost of borrowing by £5.227m, as well as a £2m reduction in the need for additional costs of redundancies and base budget adjustments.
- 7.3 We have assessed the ability to project beyond one year's costs and sought to learn lessons from the changes from 2011/12 Financial Plan to that proposed for 2012/13. The current economic climate makes the prediction of inflation and demand harder given the wider variation of professional views. Projections around adult and child care demand have been strengthened to reflect better analysis of care data and trends, and higher levels of inflation have been assumed to be prudent. Thus the investments are felt justified and reasonable.

8. The consequences of Charges, Capital, Housing and School budget decisions

• Fees and Charges

8.1 Cabinet's proposals at Section 6 (see Appendix 1 of this report) set out in detail the changes to fees and charges. In the main most fees have been frozen and will remain at 2011/12 levels. As a result, demand assumptions in the main have remained unchanged. This is felt prudent but will continue to be reviewed in year and an element of reserves has been set aside to cover for this. Other fees and charges proposed are assessed as deliverable at this stage but will also be monitored.

Capital

8.2 Cabinet's proposals at Section 9 (see Appendix 1 of this report) set out in detail the proposed Capital Programme for 2012-15 and the sources of funding. The assumed additional cost of borrowing for 2012/13 (£3.084m) arising therefore of this has been built into the general fund expenditure. No other costs arising from projects have been identified. The programme will be monitored and reported to the Cabinet Capital Assets Committee during 2012/13.

• Housing Revenue Account (HRA)

- 8.3 Cabinet's proposals at Section 8 (see Appendix 1 of this report) set out in detail the proposed change to funding for the HRA and the consequences of additional capital spend.
- 8.4 In addition the paper identifies a 6.4% increase in dwelling rents in line with governments rent formula calculation. However, it proposes no other increase in related fees and charges. As such no assumptions around demand for services or properties such as garages have been changed.

Schools

8.5 Cabinet's proposals at Section 7 (see Appendix 1 of this report) set out in detail the likely Dedicated Schools Grant (DSG). The Schools Forum have recommended an overall schools budget of £294.760 million, before any academy recoupment. In order to set a balanced budget Schools Forum have agreed a reduction of 0.19% across all budgets, including the schools delegated budget, and utilised £1 million from the projected underspend against the 2011/12 DSG. This budget therefore requires no additional funding from the Council and is in line with the Council's established policy not to top up DSG

9. Level of savings

9.1 The Council's Financial Plan has identified and classified £32.634m of savings, and the Cabinet's proposals set these out in detail at Section 4 (see Appendix 1 of this report). In summary they are:

Management and harmonising staff pay	0.400
Workplace transformation	0.830
Commissioning & Procurement	4.757
Service harmonisation & efficiencies	11.723
Transformation / systems thinking	10.494
Re-profiling investment	3.782
Income (paragraph 8.1 of this report)	<u>0.648</u>
	<u>32.643</u>

- 9.2 These savings have been assessed and considered deliverable. There are a small number of target savings contained within the Plan:
 - Efficiency Target £1.640m
 - Administration review £1m
 - Buildings review £1m
 - Procurement £2m
- 9.3 In all cases work has begun to deliver these savings, so for example phase 1 of the Administration review is currently out for consultation to save circa £0.150m; and an analysis of procurement on spend below £5,000 has identified potential options to reduce costs in excess of £1m but detailed proposals still need to be finalised. An element of provision for non-delivery has therefore been provided for in the General Fund Reserves discussed in more detail at Section 11 of this report.

10. Council Tax calculation

10.1 The overall position for 2012/13, excluding schools, reflected in this report is therefore:

	£m	£m
2011/12 Revised Base Budget Plus		329.847
Investment built into initial medium term financial plan		
- Net demand and inflation (paras 7.1)	29.442	
Additional spending requirements		359.289
Less		
Savings (as set out at Section 9):		
Management and harmonising staff pay	(0.400)	
Workplace transformation	(0.830)	
Commissioning & Procurement	(4.757)	
Service harmonisation & efficiencies	(11.723)	
Transformation / systems thinking	(10.494)	
Re-profiling investment	(3.782)	
Income (section 8.1 of this report)	(0.648)	
		(32.634)
Net budget requirement		326.655
Financed by		
Formula Grants (paragraphs 6.3 to 6.6)		(92.732)
Council Tax Freeze Grant		(10.958)
Collection Fund		(1.695)
Amount to be found from the Collection fund		(221.270)

- 10.2 The Local government Finance Act 1992 (as amended by the 2003 Act) sets out the powers and duties of the Council in setting the annual council Tax. The key requirements under Part IV of the 1972 Act are that:
 - Council Tax is set at Full Council Section 33.
 - Council Tax is set at a sufficient level to meet its proposed budget requirements for the ensuing year Sections 32 and 33.
 - The level of Council Tax is set before 11th March to enable circulation of Council Tax bills to enable people to pay on and after 1st April- Section 30(6).
 - The Chief Finance Officer must report on the robustness of estimates and the proposed adequacy of reserves Section 25.
- 10.3 The Government, through Eric Pickles MP (the Minister of Local Government), reiterated in January 2012 that keeping Council Tax low remains a priority for the Government. As such Government has introduced new powers to enable referendums where a council sets its council tax at or greater than 3.5%. To encourage this, the Secretary of State has announced a further one year Council Tax freeze grant. The impact for Wiltshire is set out at Section 7 of this report, and equates to a grant of £5.479 million.

- 10.4 The assumptions employed in setting the 2011-12 to 2012-15 Financial Plan have been that Council Tax for Wiltshire Council is set as follows:
 - 2011-12 0%
 - 2012-13 0%
 - 2013-14 2.5%
 - 2014-15 2.5%
- 10.5 The proposals within Cabinet's proposals are in line with this for 2012/13. Cabinet has also identified that it wished to challenge future years. At this stage the Financial Plan has not been amended.
- 10.6 The Council is required to set a Council Tax sufficient to balance the Collection Fund account it maintains. Based on the projections at December Wiltshire Council's share of the net surplus is forecast to be £1.695 million and will be used in funding the 2012/13 budget provision. That results in a funding requirement in 2012/13 from Council tax of £221.270 million.
- 10.7 The Council has agreed that the Band D tax base of 181,007.02 for 2012/13. Given the calculated draw on the Collection Fund, as identified in section 9.1 of this report, to deliver a balanced budget, after assuming a £1.695 million contribution from the Collection Fund surplus is a net £221.270 million, The Band D Council Tax proposed for 2012/13 is thus frozen and is again £1,222.43 (£221.270 million divided by 181,007.02 tax base). That is unchanged from 2010/110 and across the bandings that equates to the following:

Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H
£	£	£	£	£	£	£	£
814.95	950.78	1,086.60	1,222.43	1,494.08	1,765.73	2,037.38	2,444.86

- 10.7 The precept for Wiltshire Police Authority and Wiltshire Fire and Rescue Service are still at this point in time to be proposed for 2012/13. Further details will thus be reported verbally to Cabinet on 15th February 2012, and in writing to Council on 28th February 2012.
- 10.8 In Wiltshire there are 253 parishes and Town Councils. Each of these bodies has precepting powers and we are currently awaiting to hear back from all of these bodies. Given the scale of the number of such councils, the detailed affect for each will be set out in an appendix to Council to show the movement for each body on top of that for Wiltshire Council, the Fire and Police authorities.

11. Assessment of reserves

11.1 The Authority has had for a number of years a Strategic Risk Register and developed a Risk Framework to identify and monitor risks going forward. This register has continued to be updated during 2011/12, and has formed the platform in preparing the Section 151 Officer's assessment of risk. Appendix 2 of this report summarises the significant financial risks arising from this assessment. The total potential reserves required from this assessment across the next three years to the Council are estimated as follows:

		31 st March	
	2013	2014	2015
	£ million	£ million	£ million
General Fund Reserve	12	16	16

- 11.2 The Authority's General Fund estimated reserve at 31 March 2012 based on the forecast outturn, at Section 3 of this report from the current forecast outturn is £11.6 million. This includes the affects of a review of potentially available earmarked reserves, and these are set out in the following paragraphs in more detail.
- 11.3 As such, based on the assessment at Appendix 2 there is no further call on reserves in 2012/13, nor a requirement to contribute to the reserves. However, Members should note that, as the external environment of both the public sector and Wiltshire itself changes rapidly, so the number of risks being identified and the likelihood of risks occurring is also increasing. This is reflected in the financial risk assessments for later years of the plan which, at this stage, identify potential risks adding up to £16 million in 2013-15, but will be kept under review. There is therefore no need for the Medium Term Financial Plan to provide for increases in the General Fund Reserve from 2012/13 onwards as follows:

	31 st March						
	2013	2014	2015				
	£	£	£				
	million	million	million				
General Fund	11.6	16	16				
Reserve	11.0	10	10				
Contribution to /	0	4	0				
(from) reserves	U	4	U				

11.4 The "growth" assumption in the General Fund Reserve position will be kept under continual review as part of the budget monitoring process.

11.5 An analysis of the earmarked reserves has also been undertaken and the proposed movements and purpose of each is set out below. This identifies a small net change in the total for 2012/13 in line with the Financial Plan set out last year, and a small increase in 2013 to 2015. This again is provided for in the four year Financial Plan.

Earmarked			31 st N	/larch			
Revenue	2010	2011	2012	2013	2014	2015	Purpose
Reserves	£m	£m	£m	£m	£m	£m	
PFI	2.5	3.0	4.0	3.0	3.0	3.0	To continue the forecast gap in future funding on the existing schools PFI schemes and to fund set up and bid costs for Housing and Adult Care Homes
Other	0.3	0.2	0.2	0.1	0.1	0.1	Includes operating reserve for Libraries and funding of future Workplace Transformation Project management costs
Insurance	4.0	4.3	4.6	4.9	5.2	5.5	To provide for continued increases in costs arising from claims brought against the Council.

11.6 Following this review and proposed transfer from earmarked reserves plus annual contribution from revenue, the level of reserves overall are considered to be sufficient to meet potential risks and demonstrate a prudent level.

12 The impact on 2013-15 and future years

12.1 In setting a four year financial plan covering 2011-15 the Council took account of the coalition government's Comprehensive Spending Review announcement in October 2010 that planned a 28% reduction in our central grant funds over that period.

- 12.2 Subsequent announcements identified that the majority of this reduction was in the first two years. Since then the Government have issued new grants that have reduced the scale of the funding fall. Looking forward another three years there are two key events that we know will impact significantly on Wiltshire Council's funding:
 - A new funding formula will be announced in the autumn / winter 2012; and
 - There will be a national election by May 2015.
- 12.3 In relation to the new funding formula the current Secretary of State for Communities and Local Government has announced that the changes will mean no council is worse off. As such at this stage we have made only minor changes to our assumed longer term financial plan (2013-15) other than to amend it for changes noted in this update. In respect of then extending the Plan to cover 2015/16 we have taken the decision not to do until the funding formulae is announced and consider further any impact a national election may have on subsequent years.

13 Legal advice

- 13.1 The Monitoring Officer considers that the proposals fulfil the statutory requirements set out below with regard to setting the amount of Council Tax for the forthcoming year and to set a balanced budget:-
 - S30 (6) Local Government finance Act 1992 (the 1992 Act)
 This section requires that Council Tax must be set before 11 March, in the financial year preceding that for which it is set.
 - S32 the 1992 Act

This section sets out the calculations to be made in determining the budget requirements, including contingencies and financial reserves.

• S33 the 1992 Act

This section requires the Council to set a balanced budget.

- S25 (1) Local Governance Act 2003 (the 2003 Act)
 - The Chief Finance Officer of the Authority must report to it on the following matters:-
 - (a) the robustness of the estimates made for the purposes of the calculations; and
 - (b) the adequacy of the proposed financial reserves.
- S25 (2) the 2003 Act

When the Council is considering calculations under S32, it must have regard to a report of the Chief finance Officer concerning the robustness of the estimates made for the purposes of the calculations and the adequacy of the proposed financial reserves.

• The Local Authorities (Functions & Responsibilities) (England) Regulations 2000 (as amended)

These Regulations set out what are to be the respective functions of Council and of the Cabinet. With regard to the setting of the budget and Council Tax for the forthcoming year, Regulations provide that the Leader formulates the plan or strategy (in relation to the control of the Council's borrowing or capital expenditure) and the preparation of estimates of the amounts to be aggregated in making the calculations under S32 of the 1992 Act. However, the adoption of any such plan or strategy/calculations is the responsibility of (full) Council.

- 13.2 This report meets those requirements.
- 13.3 The legislation that governs local government is changing significantly and the business plan will be kept under review to see if changes are needed as the changes in legislation are made available and clarified.

14 HR advice

- 14.1 The Service Director for HR & OD has been involved in the process surrounding savings in the service areas and with human resource implications arising from the proposals. This has included consultations with the trade unions in relation to the restructuring of services to deliver savings. Where restructuring of services proposes more than 20 redundancies an HR1 form for each service review has been completed and sent to both the recognised trade unions and the Insolvency Service. Savings from service reviews are realised once consultation on each review is completed. There are processes in place to carry out further consistent consultations arising from other service saving proposals over the next 12 months where there are human resource implications.
- 14.2 Negotiations with the trade unions to achieve a reduction in staffing costs of £12m over the next 4 years from changes to terms and conditions have so far achieved savings of £8.9m. The shortfall will be found from further savings from staff costs, which may include further redundancies.

15 Equalities assessment

15.1 The business plan sets out Wiltshire's approach to stronger and more resilient communities, to our customers and access to services and information. It contains specific investment to support vulnerable adults and children in Wiltshire. The equalities implications of the long term strategies already approved were considered as part of the development of those strategies. For other proposals in the business plan, services have either carried out equalities impact assessments or where appropriate are doing so as part of developing the detailed arrangements for those proposals

16 Environmental and climate change considerations

16.1 The plan and budget have been developed to support stronger and more resilient communities in Wiltshire. The additional investment in Energy Efficiency to help reduce our carbon footprint will be funded from external income.

17 Risk Assessment

- 17.1 The financial risk assessment that supports the 2012/13 budget is discussed below. Services have considered risk in developing the proposals for investment and savings shown in the financial plan and these will be reflected in their usual risk management arrangements.
- 17.2 The changes that have been made by the coalition government since May 2010 are significant, and further changes to the public sector are expected over the next few years. During 2012/13, we will need to consider whether further changes are needed to our structures and arrangements once the full details of legislative changes have been disclosed by the government.
- 17.3 Also, we have only received a two year financial settlement and the business plan may need to change once the settlement for 2013/14 and 2014/15 is known.

18 Financial Implications

- 18.1 In accordance with Section 25 of the Local Government Act 2003 and CIPFA Code of Practice, this section of the report sets out the Section 151 Officer's assessment of the major areas of risk in the 2011-12 to 2014-15 base budgets / Medium Term Financial Plan, and recommended budget options. It is presented in order to provide Members with assurances about the robustness of assumptions made, and to assist them in discharging their governance and monitoring roles during the forthcoming year.
- 18.2 Members are required under the 2003 Act to have regard to the Chief Financial Officer's report when making decisions about the budget calculations.
- 18.3 Section 25 of the Act also covers budget monitoring and this is a procedure which also helps to confirm the robustness of budgets. Current financial performance is taken into account in assessing the possible impact of existing pressures on the new year budgets. It also provides early indications of potential problems in managing the current year budget so that appropriate action may be taken. Members are asked to note therefore that the balanced budget forecast, has been included in our risk based assessment for balances. Budget monitoring is reinforced through close financial support to managers and services. These processes and controls will continue to be built upon for 2012/13, to maintain tight financial control.

18.4 In assessing the assumptions in the setting of the 2012/13 Council Tax I note that the Chief Officers have provided details of their service responsibilities and aims, together with explanations of current pressures and other issues. These narratives were set alongside each Service Director & Head of Service's base budget calculations, so as to put the figures in context and to help inform the formulation of this budget and the Council's proposed Business Plan. My assessment of all this information, following the risk assessment set out, is that the budget calculations are fair and robust, and reserves are adequate to reflect known circumstances.

Assumptions around the base budget

- 18.5 2012/13 will be the fourth budget set for the new unitary Wiltshire Council. The economic downturn continues to mean that original assumptions around income growth in areas such as car parking have been amended to reflect the latest known position.
- 18.6 The financial assumptions are set out in detail in Appendix D to the financial plan 2011-15 update presented by Cabinet. These take account of key factors such as demographic and inflation rates of change.

19 Conclusions

19.1 The Council's business plan, supported by its financial plan 2011/15 and the budget for 2011/12 sets a clear direction for the next four years.

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Date of report: 1st February 2012

Background Papers:

The following unpublished documents have been relied on in the preparation of this report:

Various budget working papers in services Business & Financial plans 2011-15

Appendices

- 1 Cabinet's Updated Business & Financial plans 2012-15, which includes budget proposals for 2012/13
- 2 General Fund Reserves assessment

Appendix 1

Cabinet proposed update to the 2011-15 Business and Financial Plan

http://www.wiltshire.gov.uk/budgetsandspending.htm

General Fund Reserve Risk Assessment

			Low = 0% - 25%		Potential	Re	eserve R	equirem	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
1	2011-12	Potential use of reserves in previous year	Low	0%	-	-			
	2012-13	based on this risk assessment	Medium	26%	1,000		260		
	2013-14		Medium	26%	11,705			3,043	
	2014-15		Medium	26%	15,645				4,068
2	2011-12	The future years funding settlement is	Low	0%	-	-			
	2012-13	even worse than anticipated	Low	0%	-		-		
	2013-14		High	60%	5,000			3,000	
	2014-15		High	60%	5,000				3,000

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
3	2011-12	System thinking transformational savings not	Low	10%	500	50			
	2012-13	delivered	Medium	26%	10,400		2,700		
	2013-14		Medium	40%	4,000			1,600	
	2014-15		Medium	30%	_				-
3	2011-12	Procurement savings not delivered	Low	15%	6,400	960			
	2012-13		Low	10%	4,757		475		
	2013-14		Medium	26%	14,000			3,640	
	2014-15		Medium	26%	800				208

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
4	2011-12	Above inflationary increases in	Low	10%	1,000	100			
	2012-13	non-pay and utilities greater than already	Medium	30%	2,000		600		
	2013-14	provided for in the medium term plan	Medium	30%	1,000			300	
	2014-15		Medium	30%	1,000				300
5	2011-12	Increase in pay costs above pay settlement /	Low	10%	1,600	160			
	2012-13	assumptions	Low	5%	1,600		80		
	2013-14		Medium	30%	1,600			480	
	2014-15		Medium	30%	1,600				480

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
6	2011-12	Social care costs increase due to greater	Low	25%	2,000	500			
	2012-13	than forecast demand or complexity	Medium	40%	2,000		800		
	2013-14		Medium	40%	2,000			800	
	2014-15		Medium	50%	2,000				1,000
7	2011-12	Harmonisation costs insufficient /	Medium	30%	2,000	600			
	2012-13	fund harmonisation team	Low	10%	1,000		100		
	2013-14		Low	10%	2,000			200	
	2014-15		Low	10%	2,000				200

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
8	2011-12	Service savings not delivered	Medium	26%	14,757	3,837			
	2012-13		Medium	30%	11,723		3,500		
	2013-14		Low	10%	-			-	
	2014-15		Low	10%	_				-
9	2011-12	Partnership liability gives rise to grant	Low	5%	1,000	50			
	2012-13	clawback guarantees	Low	10%	1,000		100		
	2013-14		Low	10%	1,000			100	
	2014-15		Low	5%	1,000				50

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
10	2011-12	Insurance liability/claims premiums /level	Medium	26%	500	130			
	2012-13	of deductibles rise above provision	Medium	30%	2,000		600		
	2013-14		Medium	30%	500			150	
	2014-15		Medium	30%	500				150
11	2011-12	The level of funds within the self insurance	Medium	30%	2,500	750			
	2012-13	fund is unable to cover a catastrophic	Medium	30%	2,500		750		
	2013-14	incident affecting our buildings,	Medium	30%	2,500			750	
		including schools.	Low	15%	2,500				375
	2014-15								

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
12	2011-12	H & S breaches resulting in legal action.	Low	10%	200	20			
	2012-13	New legislation means increased	Low	10%	200		20		
	2013-14	monitoring and requirements. A new reporting	Low	10%	200			20	
	2014-15	system will help identify trends.	Low	10%	200				20
13	2011-12	Employment tribunal action	Medium	30%	1,000	300			
	2012-13		Medium	30%	1,000		300		
	2013-14		low– 20%	15%	1,000			150	
	2014-15		low – 20%	15%	1,000				150

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
14	2011-12	Levies from partner organisations	Low	10%	400	40			
	2012-13	could exceed increases in matched	Low	10%	450		45		
	2013-14	funding	Low	10%	500			50	
	2014-15		Low	10%	550				55
15	2011-12	MTFP provides for additional revenue funding	Low	2%	1,500	23			
	2012-13	to meet additional costs arising from	Low	15%	1,500		225		
	2013-14	capital investment but costs may be	Medium	30%	3,000			900	
		understated	Medium	30%	5,000				1,500
	2014-15								

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
16	2011-12	Major fraud	Low	5%	100	5			
	2012-13		Low	5%	100		5		
	2013-14		Low	5%	100			5	
	2014-15		Low	5%	100				5
17	2011-12	LG Pension Scheme – employer	Low	0%	2,000	-			
	2012-13	contribution increase above budget	Low	0%	2,000		-		
	2013-14		Low	0%	2,000			-	
	2014-15		Medium	50%	8,000				4,000

			Low = 0% - 25%		Potential	Re	eserve R	equirem	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
18	2011-12	Failure to collect debt beyond	Low	10%	1,000	100			
	2012-13	provision	Low	10%	1,000		100		
	2013-14		Low	10%	1,000			100	
	2014-15		Low	10%	1,000				100
19	2011-12	Adverse winter increases call on operational	Medium	30%	2,000	600			
	2012-13	costs	Medium	30%	2,000		600		
	2013-14		Low	15%	2,000			300	
	2014-15		Medium	30%	2,000				600

			Low = 0% - 25%		Potential	Re	eserve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
20	2011-12	Unforseen events / contingency	Low	10%	2,000	200			
	2012-13		Low	10%	2,000		200		
	2013-14		Medium	50%	3,000			1,500	
	2014-15		High	75%	4,000				3,000
21	2011-12	Fluctuation in borrowing	Low	10%	-1,000	-100			
	2012-13	costs/interest receipts.	Medium	50%	-1,000		-500		
	2013-14		Medium	50%	-1,000			-500	
	2014-15		Medium	50%	-1,000				-500

			Low = 0% - 25%		Potential	Re	serve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
22	2011-12	The Council is unsuccessful in securing PFI	Low	50%	1,000	500			
	2012-13	credits for housing Phase 2 and funds	Low	20%	2,000		400		
	2013-14	from prudential borrowing.	Low	20%	4,000			800	
	2014-15		Low	20%	5,000				1,000
23	2011-12	Waste recycling performance does not	Low	15%	1,000	150			
	2012-13	improve resulting in Landfill	Low	10%	1,000		100		
	2013-14	Allowance Tax liabilities above budget	Low	5%	2,000			100	
	2014-15		Low	5%	2,000				100

			Low = 0% - 25%		Potential	Re	serve R	equireme	ent
			Medium = 26% - 50%		Net Financial Impact	2011- 12	2012- 13	2013- 14	2014- 15
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£000	£000	£000	£000
24	2011-12	Equal Pay claims required to settle around	Low	10%	-	0			
	2012-13	'unlawful' protection payments.	Low	10%	1,000		100		
	2013-14		Low	10%	12,000			1,200	
	2014-15		Low	10%	5,000				500
		TOTALS				8,974	11,560	15,645	16,293

Data\ \qua	В	С	D	E		G H	I	J	K	L	M N	0	P	Q	R	S	Т	U	V	W	AB	AC AD
1 Wiltshire Council Proposed R	Revenue B	udget 2	012-13 in l	New Cou	<u>ıncil Structu</u>	ıre																
2								12-13 G	rowth													
3							TION AND							SAVINGS	S AND EFFICIE	NCIES						
	2011-12 Net	Changes to	Revised 2011-12 Net Base Budget	Budget	Revised 2011-12			INCOME	INVESTMENT		Growth			Service	Don't / Defer						Ne	t Budget
4	Base Budget	Revised Month 9	Month 9	Setting Amendments	Net Base Budget	PAY	NON PAY			Total	affected budget		Procurement	Effiencies	investments	System Thinking	WTP & Assets	Income	Management	Total		012-13
5 Department and Service	0	0	0.00		0.00	0	0	0	0	0			0	0	0	0		0	0	0		C
7 Adult Care Operations	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	-	£m	£m	£m	£m	£m	£m	£m	£m		£m
8 Older People 9 Physical Impairment	40.070 7.976	3.998 (0.174)	44.068	2.009 0.012	46.077 7.814	0.000	1.256 0 0.795	(0.136)	4.421 0.000	5.541 0.749	51.618 8.563		2.435 0.000	0.328 0.000	0.000 0.000	4.800 0.060	0.000	0.000	0.000	7.563 0.060		44.055 8.503
10 Learning Disability	39.589	(2.858)	36.731	1.649	38.380	0.000	0.904	(0.072)	0.000	0.832	39.212	2	0.000	0.000	0.000	0.768	0.000	0.000	0.000	0.768		38.444
11 Mental Health 12 Supporting People	21.770 7.190	(0.811)	20.959 7.127	0.494 (7.127)	21.453 0.000	0.000	2.670 0.000	(0.124)	0.000 0.000	2.546 0.000	23.999		0.087 0.000	0.164 0.000	0.000	0.000	0.000	0.000	0.000	0.251 0.000		23.748 0.000
13 Adult Care Commissioning		ì																				
14 Resources, Strategy & Commissioning 15 Communities, Libraries , Heritage & Arts	3.073	1.801	4.874	(2.041)	2.833	0.000	0.008	0.000	0.000	0.008	2.841		0.000	0.000	0.000	0.034	0.000	0.000	0.000	0.034		2.807
16 Community Leadership & Governance 17 Libraries Heritage & Arts	2.932 4.832	0.171 (0.096)	3.103 4.736	(0.098)	3.005 4.715	0.000	0.310	0.000	0.000	0.310 0.043	3.315 4.758	5	0.000 0.000	0.000 0.168	0.000	0.012 0.050	0.000	0.000	0.000	0.012 0.218		3.303 4.540
18 Strategic Housing		(0.096)	4.736	(0.021)	4.715	0.000	0.043	0.000	0.000	0.043	4.750	Ì	0.000	0.100	0.000	0.050	0.000	0.000	0.000	0.210		4.540
19 Strategic Housing 20 Neighbourhood Services	2.949	(0.173)	2.776	2.869	5.645	0.000	0.255	0.000	0.000	0.255	5.900)	0.000	0.000	0.000	0.444	0.000	0.000	0.000	0.444		5.456
21 Highways and Street Scene	14.775	3.068	17.843	0.000	17.843	0.514	1.220	0.153	0.403	2.290	20.133		0.000	0.643	0.000	0.275	0.000	0.000	0.000	0.918		19.215
22 Leisure 23 Car Parking	3.389 (7.330)	(0.634) 0.230	2.755 (7.100)	0.000	2.755 (7.100)	0.349	0.062	0.147 1.100	0.000 0.000	0.558 1.208	3.313 (5.892)	3	0.000	0.100 0.000	0.000	0.016 0.035	0.000	0.000	0.000	0.116 0.035		3.197 (5.927)
24 Children & Families			` '								,											
25 Safeguarding 26 Connexions Service	0.796 1.887	0.043 (1.887)	0.839 0.000	0.127 0.000	0.966 0.000	0.004	0.000	0.000	0.000 0.000	0.004 0.000	0.970		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.970 0.000
26 Connexions Service 27 Youth Development Service 28 Youth Offending Service	2.081 1.616	(2.081) (1.616)	0.000 0.000	0.000 0.000	0.000	0.000	0.000	0.000	0.000 0.000	0.000	0.000		0.000 0.000	0.000 0.000	0.000 0.000	0.000	0.000	0.000	0.000	0.000 0.000		0.000
29 Young People's Support Service	0.173	(0.173)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000
30 Other Targeted Services 31 Children's Social Care	1.834 28.586	(1.834) (0.542)	0.000 28.044	0.000 (0.130)	0.000 27.914	0.000	0.000 1.985	0.000	0.000 0.650	0.000 2.801	0.000 30.715		0.000 0.000	0.000 0.361	0.000 0.500	0.000 0.150	0.000	0.000	0.000	0.000 1.011		0.000 29.704
32 Integrated Youth 33 Schools & Learning	0.000	5.352	5.352	(0.068)	5.284	0.084	0.075	0.000	0.000	0.159	5.443		0.000	1.782	0.000	0.000	0.000	0.000	0.000	1.782		3.661
34 Early Years	9.784	(0.784)	9.000	(0.137)	8.863	0.048	0.669	0.000	0.000	0.717	9.580	1	0.000	0.478	0.000	0.000	0.000	0.000	0.000	0.478		9.102
35 School Buildings & Places 36 School Improvement	0.251	(0.251)	0.000	0.000	0.000	0.000	0.000	0.000	0.000 0.730	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000
37 Traded Services	4.544 (0.377)	0.377	6.337 0.000	(2.550) 0.000	3.787 0.000	(0.225 0.000	0.000	0.260 0.000	0.000	0.765 0.000	4.552 0.000		0.000 0.000	0.235 0.000	0.200 0.000	0.000 0.000	0.000	0.365 0.000	0.000	0.800 0.000		3.752 0.000
38 Special Educational Needs	5.938 0.000	(5.938) 1.144	0.000 1.144	0.000 (0.232)	0.000 0.912	0.000	0.000	(0.200)	0.000	(0.041)	0.000 0.871		0.000	0.000 0.100	0.000	0.000 0.000	0.000	0.000	0.000	0.000 0.100		0.000 0.771
39 Business & Commercial Services 40 Targeted Services & Learner Support	0.000	9.341	9.341	(1.702)	7.639	0.15	0.000	0.000	0.000	0.226	7.865	1	0.000	0.100	0.000	0.000	0.000	0.000	0.000	0.100		7.572
41 Children's Services Commissioning & Performance 42 Commissioning and Performance	2.135	0.663	2.798	(0.292)	2.506	0.000	0.600	0.000	0.000	0.600	3.106	,	0.000	0.000	0.000	0.190	0.000	0.000	0.000	0.190		2.916
43 Funding Schools	0.000	1.968	1.968	(1.968)	0.000	0.000	0.000	0.000	0.000	0.000	0.000)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000
44 Policy, Performance & Partnership 45 Policy, Performance & Partnership	0.343	0.224	0.567	0.000	0.567	0.000	0.000	0.000	0.000	0.000	0.567	1	0.000	0.051	0.000	0.000	0.000	0.000	0.000	0.051		0.516
46 Finance 47 Finance, Procurement & Internal Audit	17.467	(8.479)	8.988	0.021	9.009	0.000	0.375	0.026	0.000	0.401	9.410		0.000	0.685	0.000	0.000	0.000	0.133	0.000	0.818		8.592
48 Revenues & Benefits - Subsidy	0.107	0.000	0.107	0.021	0.107	0.000	0.000	0.000	0.000	0.401	0.107	1	0.000	0.005	0.000	0.000	0.000	0.000	0.000	0.100		0.007
49 Legal & Democratic 50 Legal & Democratic	4.228	2.017	6.245	0.213	6.458	0.000	1.230	0.000	0.000	1.230	7.688		0.000	0.000	0.000	0.200	0.000	0.000	0.000	0.200		7.488
51 Communications												<u>'</u>										
52 Comms & Branding 53 HR & Organisational Development	2.215	(0.267)	1.948	0.000	1.948	0.000	0.290	0.000	0.000	0.290	2.238	3	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		2.238
54 Human Resources & Organisational Development	3.247	(0.012)	3.235	0.000	3.235	0.000	0.000	0.000	0.000	0.000	3.235	5	0.000	0.546	0.000	0.000	0.000	0.000	0.000	0.546		2.689
55 Business Services 56 Information Services	17.746	(1.395)	16.351	(0.400)	15.951	0.000	0.211	0.000	0.000	0.211	16.162	2	0.000	1.297	0.000	0.000	0.000	0.000	0.000	1.297		14.865
Shared Services and Customer Care/ Business 57 Services	4.836	0.835	5.671	(0.040)	5.631	0.000	0.159	0.315	0.000	0.474	6.105		0.000	0.421	0.000	0.000	0.000	0.000	0.000	0.421		5.684
58 Strategic Property Services	12.880	(10.299)	2.581	0.000	2.581	0.000	0.000	0.000	0.000	0.000	2.581	'	0.000	0.421	0.000	0.000	0.000	0.000	0.000	0.421		2.510
59 Transformation Programme 60 Transformation Programme	0.193	14.417	14.610	(0.128)	14.482	0.000	1.180	0.460	0.000	1.640	16.122		0.100	0.000	0.000	0.000	0.530	0.000	0.000	0.630		15.492
61 Economy and Enterprise																						
62 Economy & Enterprise 63 Development Services	4.129	0.425	4.554	(0.163)	4.391	(0.151	0.000	0.000	0.000	(0.151)	4.240)	0.000	0.000	0.000	0.378	0.000	0.000	0.000	0.378		3.862
64 Development Services 65 Strategic Services, Highways and Transport	2.038	(0.266)	1.772	0.000	1.772	(0.223	0.000	0.000	0.000	(0.223)	1.549		0.000	0.150	0.000	0.213	0.000	0.000	0.000	0.363		1.186
66 Highways Strategic Services	8.196	(0.250)	7.946	0.000	7.946	(0.127	0.397	0.000	0.000	0.270	8.216	6	0.015	0.655	0.000	0.342	0.000	0.150	0.000	1.162		7.054
67 Public Transport 68 Education Transport	12.590 8.560	(0.057) (0.036)	12.533 8.524	(0.285)	12.248 8.501	(0.047	(0.290) (0.166)	(0.235)	0.000 0.000	(0.572)	11.676 8.431	i	0.120 0.000	0.180 0.110	0.000 0.000	0.089 0.080	0.000	0.000	0.000	0.389 0.190		11.287 8.241
69 Waste		ì		` '		,	,			ì												
70 Waste 71 Public Health & Protection	29.060	(2.589)	26.471	0.081	26.552	(0.051	1.693	(0.157)	3.191	4.676	31.228	1	0.000	0.600	0.000	0.031	0.000	0.000	0.000	0.631		30.597
72 Public Health & Protection 73 Digital Inclusion	4.519	(0.117)	4.402	0.000	4.402	0.000	0.033	0.070	0.000	0.103	4.505	5	0.000	0.450	0.000	0.000	0.000	0.000	0.000	0.450		4.055
74 Digital Inclusion	0.000	0.252	0.252	0.000	0.252	0.000	0.000	0.000	0.000	0.000	0.252	:	0.000	0.000	0.161	0.000	0.000	0.000	0.000	0.161		0.091
75 Corporate Directors 76 Corporate Directors	1.852	(0.050)	1.802	(0.079)	1.723	(0.011	0.000	0.000	0.000	(0.011)	1.712		0.000	0.115	0.000	0.227	0.000	0.000	0.400	0.742		0.970
77 Corporate																						
78 Movement To/ From Reserves 79 Capital Financing and PFI	(1.867) 22.321	(7.792) 0.216	(9.659) 22.537	7.792 0.000	(1.867) 22.537	0.000	0.000	0.000	1.867 3.084	1.867 3.084	(0.000) 25.621	1	0.000	0.000	0.000 0.000	0.000 0.100	0.000	0.000	0.000	0.000 0.400		(0.000) 25.221
80 Redundancy Costs 81 Corporate Levys	4.000 0.000	6.917	4.000 6.917	0.000	4.000 6.917	0.000	0.000	0.000	1.000	1.000 0.241	5.000 7.158	0	0.000	0.000 0.000	1.750 0.000	0.000	0.000		0.000	1.750 0.000		3.250 7.158
82 Investment: Broadband	0.323	(0.252)	0.071	0.000	0.071	0.000	0.000	0.000	0.295	0.295	0.366	í	0.000	0.000	0.071	0.000	0.000	0.000	0.000	0.071		0.295
83 Investment: Adults 84 Investment: Children	0.000 0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	}	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000
85 Investment: Waste	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000
86 Investment: Leisure 87 Investment: Housing (PFI)	0.316 0.084	(0.316)	0.000 0.084	0.000	0.000 0.084	0.000	0.000	0.000	0.000 0.050	0.000 0.050	0.000 0.134		0.000	0.000	0.000 0.050	0.000	0.000	0.000	0.000	0.000 0.050		0.000 0.084
88 Investment: Communities (Big Society) 89 Investment: Energy Efficiency	0.200 1.100	(0.650)	0.200 0.450	0.000	0.200 0.450	0.000	0.000	0.000	0.800 0.000	0.800	1.000		0.000	0.000	0.800 0.250	0.000	0.000	0.000	0.000	0.800 0.250		0.200 0.200
00 1	1.000	(0.650)	0.557	0.150	0.707	0.000	0.000	0.000	0.000	0.000	0.707	-	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.707
90 Investment: Economy 91 Corporate targets unallocated 92 Uncontollable unallocated Inflation 93 New Homes Bonus 94 Early Intervention Grant 95 Learning Disability Grant 96 NHS Funding for social care	0.000 0.000		0.000 0.000	0.000 0.000	0.000 0.000	0.000	0.000	0.000	0.000 0.000	0.000	0.000		2.000 0.000	1.640 0.000	0.000 0.000	2.000 0.000	0.000	0.000	0.000	5.640 0.000		(5.640) 0.000
93 New Homes Bonus	(0.500)		(0.500)	0.000	(0.500)	0.000	0.000	(4.086)	0.000	(4.086)	(4.586)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		(4.586)
94 Early Intervention Grant 95 Learning Disability Grant	(14.600) (8.218)		(14.600) (8.218)	0.000	(14.600) (8.218)	0.000	0.000	(1.478)	0.000 0.000	(1.478)	(16.078) (8.423)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		(16.078) (8.423)
96 NHS Funding for social care 97 Benefit Admin	(5.313)		(5.313)	0.000	(5.313)	0.000	0.000	0.662	0.000	0.662 0.184	(4.651) (2.572)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		(4.651) (2.572)
98 Local Support Services	(2.756) (0.912)	(2.067)	(2.756) (2.979)	2.067	(2.756) (0.912)	0.000	0.000	(0.811)	0.000	(0.811)	(1.723)	6	0.000	0.000	0.000	0.000	0.000 0.000	0.000	0.000	0.000		(1.723)
99 Specific and General Grants						-						!	+ -			-				· · · · · · · · · · · · · · · · · · ·		
101																						
Budget Requirement	329.847	0.000	329.847	0.000	329.847	0.506	16.518	(4.073)	16.491	29.442	359.289		4.757	11.723	3.782	10.494	0.830	0.648	0.400	32.634		326.655
102			329.847			Total inflation		` '	oss investment =				ate and service sys			10.494						
104			0.000								total sto		orp and service sys	stems thinking		14.276						
105 Financial Plan Target			329.847		329.847	0.000	3.277	1.866	19.520	24.663	354.510		8.000	13.015	0.000	13.598	0.250	1.400	0.000	36.263		318.247
106						0.506	12.044	(F.000)	(2.000)	4.770			(2.240)	(4-200)	2.700	(2.404)	0.500	(0.750)	0.400	(2.000)		8.408 Extra fu
107 Difference to Financial Plan						0.506	13.241	(5.939)	(3.029)	4.779	4.779 corp and service systems		(3.243) Fin Plan target Sys	(1.292)	3.782	(3.104)	0.580		0.400 neet £4m growt			(0.000)
108							1		ioiai uilī s	stopn educe+0	orp and service systems	amining to F	ran target Sys	como unnKING			e more now	identified to f	neer 24m growt	ii idelilliiled	+	

1 Wiltshire Council Prop	poseu	IVE A GLIM	e Buuget z	<u> </u>			20)12-13 G	rowth												
3	2011-12 Net	t	Revised 2011-12				TION AND MAND							SAVINGS AN	D EFFICIE	NCIES					
4 5 Department and Service	Base Budget	Changes to Revised Month 9	Net Base Budget Month 9	Budget Setting Amendments	Revised 2011-12 Net Base Budget	PAY	NON PAY	INCOME	INVESTMENT	Total	Growth affected budget	Procu			t / Defer stments	System Thinking	WTP & Assets	Income	Managemen t	Total	Net Budg 2012-13
6 Children and Education	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	1	£m	£m	£m	£m	£m	£m	£m	£m	£m
8 9 Early Years	9.784	4 (0.784)	9.000	0 (0.137)	8.863	0.048	0.669	0.000	0.000	0.717	9.580		0.000	0.478	0.000	0.000	0.000	0.000	0.000	0.478	9.
10 School Buildings & Places 11 School Improvement	0.251 4.544	(0.251) 1.793	0.000 6.337	0.000	0.000	0.000 (0.225)	0.000	0.000	0.000	0.000 0.765	0.000		0.000	0.000 0.235	0.000	0.000	0.000	0.000	0.000	0.000	0.
12 Traded Services 13 Special Educational Needs	(0.377	0.377	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.
14 15 Business & Commercial Services	0.000	1.144	1.144		0.912	0.159	0.000	(0.200)	0.000	(0.041)	0.871		0.000	0.100	0.000	0.000				0.100	0.
16 Targeted Services & Learner Support 17 Commissioning and Performance	0.000 2.135	9.341	9.341 2.798	(0.232) 1 (1.702) 8 (0.292)	7.639 2.506	0.078	0.148 0.600	0.000	0.000	0.226	7.865		0.000	0.293 0.000	0.000	0.000 0.190	0.000	0.000	0.000	0.293 0.190	7.
18 Funding Schools	0.000		1.968	(1.968)	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000		0.000			0.
20 Connexions Service 21 Youth Development Service	1.887 2.081		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000			0.000	0.000	0.000	0.000			0.000	0.000	0.
22 Youth Offending Service 23 Young People's Support Service	1.616	(1.616)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.
24 Other Targeted Services	1.834		0.000	0.000	0.000	0.000	0.000		0.000	0.000			0.000	0.000	0.000	0.000				0.000	0.
26 Safeguarding 27 Children's Social Care	0.796 28.586	0.043	0.839 28.044	0.127 4 (0.130)	0.966 27.914	0.004 0.166	0.000 1.985	0.000	0.000 0.650	0.004 2.801	0.970 30.715		0.000 0.000	0.000 0.361	0.000	0.000 0.150		0.000		0.000 1.011	0.
28 Integrated Youth 29 Policy, Performance & Partnership	0.000 0.343	5.352	5.352 0.567	(0.130)	5.284	0.084	0.075	0.000	0.000	0.159	5.443		0.000	1.782 0.051	0.000	0.000	0.000	0.000	0.000	1.782	3.
30 Digital Inclusion	0.000	0.252	0.252	0.000		0.000	0.000			0.000			0.000	0.000 0.350	0.161	0.000					0.
31 Target to look for 32 Total	59.591	6.051	65.642	(6.952)	58.690	0.314	3.477	0.060	1.380	5.231	63.921		0.000	3.650	0.861	0.340	0.000	0.365	0.000		58.
33 34 Community Services 35 Older People	40.070	3.998	44.068	B 2.009	46.077	0.000	1.256	(0.136)	4.421	5.541	51.618		2.435	0.328	0.000	4.800	0.000	0.000	0.000	7.563	44.
36 Physical Impairment	7.976	(0.174)	7.802	2.009 2 0.012 1 1.649	7.814	0.000	0.795	(0.046)	0.000	0.749	8.563		0.000	0.000	0.000	0.060	0.000	0.000	0.000	0.060	8.
37 Learning Disability 38 Mental Health	39.589 21.770	(2.858)	36.731 20.959	0.494	21.453	0.000	0.904 2.670	(0.124)	0.000	0.832 2.546			0.000 0.087	0.000 0.164	0.000	0.768	0.000	0.000	0.000	0.768 0.251	38. 23.
39 Supporting People 40 Resources, Strategy & Commissioning	7.190 3.073	(0.063) 3 1.801	7.127 4.874	7 (7.127) 4 (2.041)	2.833	0.000	0.000	0.000	0.000	0.000	2.841		0.000	0.000	0.000	0.000 0.034	0.000	0.000	0.000		0. 2.
41 Community Leadership & Governance 42 Strategic Housing	2.932 2.949	(0.173)	3.103 2.776	3 (0.098) 6 2.869	5.645	0.000	0.310 0.255	0.000	0.000	0.310 0.255			0.000	0.000	0.000	0.012 0.444	0.000		0.000		3. 5.
43 Libraries Heritage & Arts 44 Extra non ring fenced grant	4.832	(0.096)	4.736 0.000	0.000	4.715 0.000	0.000	0.043 0.000	0.000	0.000	0.043 0.000	0.000		0.000	0.168	0.000	0.050 0.000		0.000		0.218 0.000	0.
45 Target to look for 46 Total	130.381	1 1.795	132.176	6 (2.254)	129.922	0.000	6.241	(0.378)	4.421	10.284	0.000 140.206		2.522	0.350 1.010	0.000	6.168	0.000	0.000	0.000	9.700	(0.3 130.
47 48 Neighbourhood and Planning																					
49 Highways and Street Scene 50 Highways Strategic Services	14.775 8.196	3.068 (0.250)	17.843 7.946	0.000 0.000	7.946	0.514 (0.127)	1.220 0.397	0.153 0.000	0.403	2.290 0.270			0.000 0.015	0.643 0.655	0.000	0.275 0.342		0.150	0.000		19. 7.
51 Public Transport 52 Education Transport	12.590 8.560	(0.036)	12.533 8.524	(0.285) (0.023)	8.501	(0.047) (0.004)	(0.290) (0.166)	(0.235) 0.100	0.000	(0.572) (0.070)	8.431		0.120 0.000	0.180 0.110	0.000	0.089 0.080	0.000	0.000	0.000	0.190	11. 8.
53 Car Parking 54 Waste	(7.330 29.060	0.230 (2.589)	(7.100) 26.471	0.000 0.081	(7.100) 26.552	(0.057) (0.051)	0.165 1.693		0.000	1.208 4.676	(5.892) 31.228		0.000 0.000	0.000 0.600	0.000 0.000	0.035 0.031	0.000	0.000	0.000		(5.9
55 Leisure 56 Economy & Enterprise	3.389 4.129	(0.634) 0.425	2.755 4.554	0.000 (0.163)	2.755 4.391	0.349 (0.151)	0.062 0.000	0.147 0.000	0.000	0.558 (0.151)	3.313 4.240		0.000 0.000	0.100 0.000	0.000	0.016 0.378	0.000	0.000	0.000	0.116 0.378	3. 3.
57 Development Services 58 Management & Business	2.038	(0.266)	1.772 0.000	0.000		(0.223)	0.000		0.000	(0.223)	1.549 (0.011)	-1	0.000 0.000	0.150 0.115	0.000	0.213 0.227	0.000				1.
59 Target to look for 60 Total	75.407	7 (0.109)	75.298			0.192		1.108		7.975	0.000		0.135	0.590 3.143	0.000	1.686				0.590	(0.5
61 62 Public Health and Protection	. 5.401	(2.100)												-							
63 Public Health and Protection 64 Target to look for	4.519	(0.117)	4.402	0.000	4.402	0.000	0.033	0.070	0.000	0.103	4.505 0.000		0.000	0.450 0.000	0.000	0.000		0.000	0.000	0.450 0.000	4.
65 Total	4.519	(0.117)	4.402	0.000	4.402	0.000	0.033	0.070	0.000	0.103	4.505		0.000	0.450	0.000	0.000	0.000	0.000	0.000	0.450	4.
67 DTR/ CEX 68 Chief Executive/ Corporate Directors	1.852	2 (0.050)	1.802	2 (0.079)	1.723	0.000	0.000	0.000	0.000	0.000	1.723		0.000	0.000	0.000	0.000	0.000	0.000	0.400	0.400	1.
69 Policy & Communications 70 Corporate Director	2.215		1.948	0.000	1.948	0.000	0.290	0.000	0.000	0.290	2.238		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	2.
71 Finance Teams 72 Revenues & Benefits	17.467 0.107	7 (8.479) 7 0.000	8.988 0.107	0.000 0.001 0.000		0.000	0.375	0.026	0.000	0.401	9.410 0.107		0.000	0.685 0.100	0.000	0.000	0.000	0.133		0.818 0.100	8.
73 HR 74 Information Services	3.247 17.746	(0.012)	3.235 16.351	5 0.000 1 (0.400)	3.235	0.000	0.000 0.211		0.000	0.000 0.211	3.235		0.000	0.546 1.297	0.000	0.000	0.000	0.000	0.000	0.546 1.297	2.
75 Transformation Programme 76 PFI	0.193		14.610 0.000	0.128	14.482	0.000	1.180	0.460	0.000	1.640	16.122		0.100 0.000	0.000	0.000	0.000	0.530	0.000	0.000	0.630	15.
77 Procurement 78 Legal & Democratic	4.228	3 2.017	0.000 0.000 6.245	0.000	0.000	0.000	0.000 1.230	0.000	0.000	0.000 1.230	0.000		0.000 0.000 0.000	0.000	0.000	0.000 0.200	0.000	0.000	0.000	0.000	0.
79 Performance & Risk 80 Business Services	4.836	0.835	0.000 5.671		0.000	0.000	0.000 0.159	0.000		0.000 0.474	0.000		0.000	0.000 0.000 0.421	0.000	0.000	0.000	0.000	0.000	0.000	0.
81 Strategic Property Services 82 Target to look for	12.880		2.581	0.000		0.000	0.000			0.000			0.000	0.071 0.350	0.000	0.000					2.
83 Total 84	64.771	(3.233)	61.538	(0.413)	61.125	0.000	3.445	0.801	0.000	4.246			0.100	3.470	0.000	0.200	0.530	0.133	0.400		60.
85 Corporate 86 Movement To/ From Reserves	(1.867	(7.792)	(9.659)	7.792	(1.867)	0.000	0.000	0.000	1.867	1.867	(0.000)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	(0.0
87 Capital Financing 88 Redundancy Costs	22.32° 4.000	0.216	22.537 4.000	7 0.000	22.537	0.000	0.000	0.000	3.084	3.084	25.621	_	0.000	0.000	0.000	0.100	0.300	0.000	0.000	0.400	25.
88 Redundancy Costs 89 Corporate Levys 90 Investment: Broadband	0.000 0.323	6.917	6.917 0.071	7 0.000	6.917	0.000 0.000 0.000	0.000 0.241 0.000	0.000	0.000	0.241 0.295	7.158		0.000 0.000 0.000	0.000	0.000 0.071	0.000 0.000 0.000	0.000	0.000	0.000	0.000 0.071	3. 7.
90 Investment: Broadband 91 Investment: Adults 92 Investment: Children	0.323 0.000 0.000	(0.252)	0.071 0.000 0.000	0.000 0 0.000 0 0.000	0.071 0.000 0.000	0.000	0.000	0.000	0.295	0.295 0.000 0.000	0.000		0.000	0.000 0.000 0.000	0.000	0.000	0.000	0.000	0.000	0.000	0. 0.
93 Investment: Children 93 Investment: Waste 94 Investment: Leisure	0.000	0	0.000		0.000	0.000 0.000 0.000	0.000 0.000 0.000	0.000	0.000 0.000 0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0. 0.
95 Investment: Housing (PFI)	0.084	4	0.084	0.000	0.084	0.000	0.000 0.000 0.000	0.000	0.050	0.050	0.134		0.000	0.000	0.000 0.050 0.800	0.000	0.000	0.000	0.000	0.050	0.
96 Investment: Communities (Big Society) 97 Investment: Energy Efficiency 98 Investment: Economy	0.200 1.100	(0.650)	0.200 0.450 0.557	0.000	0.450	0.000	0.000	0.000	0.000	0.800	0.450		0.000	0.000	0.250	0.000	0.000	0.000	0.000	0.250	0.
98 Investment: Economy 99 Corporate targets unallocated 100 Uncontollable unallocated Inflation	1.000 0.000 0.000	(0.443)	0.557 0.000 0.000	7 0.150 0 0.000 0 0.000	0.000	0.000 0.000 0.000	0.000 0.000 0.000		0.000 0.000 0.000	0.000 0.000 0.000	0.000		0.000 2.000 0.000	0.000 0.000 0.000	0.000 0.000 0.000	0.000 2.000 0.000	0.000	0.000	0.000		(4.0 0.
101 New Homes Bonus	(0.500 (14.600	<u>(</u>	(0.500)	0.000	(0.500)	0.000	0.000	(4.086)	0.000	(4.086)	(4.586)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	(4.5 (16.0
102 Early Intervention Grant 103 Learning Disability Grant 104 NHS Funding for social care	(8.218 (5.313	<u>(</u>	(14.600) (8.218) (5.313)	0.000	(8.218)	0.000 0.000 0.000		(0.205)	0.000	(1.478) (0.205) 0.662	(8.423)		0.000 0.000 0.000	0.000 0.000 0.000	0.000 0.000 0.000	0.000 0.000 0.000	0.000	0.000	0.000	0.000	(16.0 (8.4 (4.6
105 Benefit Admin	(5.313 (2.756 (0.912	(2.067)	(2.756) (2.979)	0.000	(2.756)	0.000 0.000 0.000	0.000 0.000 0.000	0.184		0.662 0.184 (0.811)	(2.572)		0.000 0.000 0.000	0.000 0.000 0.000	0.000	0.000 0.000 0.000	0.000		0.000	0.000	(4.6 (2.5 (1.7
106 Local Support Services 107 Specific and General Grants 108 Total	(32.299	(2.067)	(34.366)	2.067	(32.299)	0.000	0.000	(5.734)	0.000	(5.734)	(38.033)		0.000 0.000 2.000	0.000	0.000	0.000 0.000 2.100	0.000	0.000	0.000	0.000	(38.0
108 Total 109	(4.822	(4.387)	(9.209)	10.009	0.800	0.000	U.Z41	(5.734)	7.096	1.603	2.403		2.000	0.000	2.521	2.100	0.300	0.000	0.000	1.321	(4.5
Budget Requirement	329.847	0.000	329.847	0.000		0.506 Total inflation		<u>'</u>	16.491	29.442 33.515	359.289	rnorate and	4.757	11.723	3.782	10.494	0.830	0.648	0.400	32.634	326.
112 113 Financial Plan Target			0.000 329.847		329.847	0.000	3.277	1.866	19.520		total stop/reduction	e+corp and	service system	s thinking	0.000	14.276 13.598	0.250	1.400	0.000	36.263	318.:
114 115 Difference to Financial Plan						0.506	13.241	(5.939)		4.779				·	3.782	(3.104)		(0.752)			8.4
116 117 118									total diff s	stop/reauce+	corp and service systems thinkin	y to Fin Plan	ı ıarget System	is tninking			i.e more now	raentified to	meet £4m grow	run identified	
118 119																					
120 121																					
100	1																	ļ	 	 	
122 123 124				ļ	-				ļ											 	

Capital Programme budget 2012/2013 to 2015/2016 and financing

	Capital Programme budgets					
Scheme name	Current Budget 2012/2013	Current Budget 2013/2014	Current Budget 2014/2015	Current Budget 2015/2016	Total	
_	£m	£m	£m	£m	£m	
lucation schemes						
rum Academy Salisbury	9.937	7.222	I		17.159	
Iditional Accommodation	15.984	5.147	5.147	5.147	31.425	
S Maintenance & Modernisation	9.159	5.890	5.890	5.890	26.829	
volved Formula Capital	1.078	1.078	1.078	1.078	4.312	
ccess and Inclusion	0.100	0.100	0.100	0.100	0.400	
CSF Primary Capital Programme	0.026				0.026	
CSF Targeted Capital 14-19 SEN	0.700				0.700	
ther Projects New Schools	3.122	1			3.122	
her Schools Projects - Expansions & Replacements	1.146	1			1.146	
her Education schemes	0.003				0.003	
Total Education schemes	41.255	19.437	12.215	12.215	85.122	
		<u> </u>	<u> </u>			
ghways schemes						
egrated Transport	2.668	2.668	3.752	3.752	12.840	
ridges & Structural Maintenance	13.813	13.020	12.262	12.262	51.357	
dditional assumed amount to maintain current provision	1.730	2.523	2.197	2.197	8.647	
ootways, ALA, Land Drainage & Other Minor Schemes	0.500	0.500	0.500	0.500	2.000	
Total Highways schemes	18.711	18.711	18.711	18.711	74.844	
npus and Operational Delivery (CAOD) schemes		1	ı			
b Programme Office rationalisation	15.198	0.600			15.798	
erational Estate	2.067	3.000			5.067	
epot Strategy	4.000	2.900	0.544	0.405	6.900	
mpus	13.751	13.395	8.514	8.135	43.795	
Total CAOD schemes	35.016	19.895	8.514	8.135	71.560	
her Property schemes						
dings Planned Maintenance (non CAOD)	3.265	2.500	2.500	2.500	10.765	
Total Other Property schemes	3.265	2.500	2.500	2.500	10.765	
				<u>. </u>		
ousing schemes		0		1000	-	
sabled Facilities Grants	2.900	2.555	1.000	1.000	7.455	
rporate Other Housing grants	0.961	0.500			0.961	
psy and Traveller sites	0.250	3.500	40.010	40.470	3.750	
IRA - refurbishment of council stock	9.377	10.162	10.612	10.178	40.329	
Total Housing schemes	13.488	16.217	11.612	11.178	52.495	
Vaste schemes						
Vaste schemes //aste Transformation	0.528	0.138	0.138	<u> </u>	0.804	

Capital Programme budget 2012/2013 to 2015/2016 and financing

	Capital Programme budgets						Funding available					
Scheme name	Current Budget 2012/2013	Current Budget 2013/2014	Current Budget 2014/2015	Current Budget 2015/2016	Total		Grants and Contributions	Revenue Contributions	Capital Receipts	Borrowing	Total Funding	
	£m	£m	£m	£m	£m	<u> </u>	£m	£m	£m	£m	£m	
Other schemes												
Revenue & Benefits IT System	0.277				0.277	1 [0.277		0.277	
Carbon Reduction	2.700				2.700	1			0.000	2.700	2.700	
Adult Social Care Strategy - Older People, LD & Mental health	0.654				0.654		0.654				0.654	
Area Boards and LPSA PRG reward grants	0.500	0.500	0.500	0.500	2.000	1	0.800			1.200	2.000	
Rural Estates	0.400	0.195			0.595	1				0.595	0.595	
Cross Departmental Initiatives System Developments	0.500	0.500			1.000	1 [1.000	0.000	1.000	
Digital Inclusion	3.000	9.900	5.000	2.000	19.900	1 [3.900			16.000	19.900	
ICT Schemes	0.670	1.000			1.670	1 [1.670		1.670	
Leisure (non campus)	0.750				0.750	1 [0.750	0.750	
Fleet Vehicles	1.500	1.500			3.000] [3.000	3.000	
Total Other schemes	10.951	13.595	5.500	2.500	32.546		5.354	0.000	2.947	24.245	32.546	
Total Capital Programme	123.214	90.493	59.190	55.239	328.136] [152.192	40.329	43.683	91.932	328.136	